Docket No. DW 20-117 Hampstead Area Water Company, Inc. Rate Proceeding

TAB 9

Testimony of David Fox

Puc 1604.02(a)(3)

STATE OF NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION DW 20-117

DIRECT TESTIMONY
OF
DAVID M. FOX, MANAGER
RAFTELIS FINANCIAL CONSULTANTS, INC.

IN THE MATTER OF THE
REVISION OF RATES
FILED BY
HAMPSTEAD AREA WATER COMPANY

November 3, 2020

PREFILED TESTIMONY OF 1 2 David M. Fox 3 Q: Please state your name and business address? My name is David M. Fox and my business address is 20 Main St. Suite 301, Natick, MA 01760. 5 6 Q: By whom are you employed and in what capacity? A: I am a Manager of Raftelis Financial Consultants, Inc. a nationwide consulting firm specializ-8 9 ing in water and wastewater rate and financial planning studies. **Prior Experience** 10 Q: Please describe your qualifications and experience. 11 I have a bachelor's degree in Economics from Coastal Carolina University in Conway, SC and 12 a master's degree in Economics from Clemson University in Clemson, SC. After graduating 13 14 in 2009, I was employed by Raftelis Financial Consultants, Inc. (Raftelis). Over the course of my career, I have worked on over 100 water and wastewater rate and financial studies within 15 the United States. I have also had the opportunity to work on numerous financial feasibility 16 17 studies in support of revenue bond issues, capital program financing support, customer rate 18 affordability analyses, utility valuations studies, and rate benchmarking surveys. I currently lead Raftelis' New England efforts based out of our office in Natick, MA. 19 20 Q: Do you belong to any professional organizations or committees? 21 Yes, I am a member of the American Water Works Association, the New England Water 22 Works Association, Massachusetts Water Works Association, and the Rhode Island Water 23 24 Works Association. I also sit on the Financial Management Committee of the New England

Water Works Association. For the American Water Works Association, I also contributed to

the most recent (7th edition) of the M1 Manual on rates - Principles of Water Rates, Fees,

and Charges.

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2 Q: Have you previously been involved in matters before state regulatory commissions on rate

3 related matters?

- 4 A: Yes. I have submitted or prepared expert cost of service analyses in support of water rate
- 5 filings at the Massachusetts Departments of Public Utilities, and Rhode Island, New Hamp-
- 6 shire, and Maine Public Utilities Commissions.

Summary

- 8 Q: What is your role in this proceeding?
- 9 A: Working with the staff of and advisers to the Hampstead Area Water Company (HAWC), I
 10 have prepared a cost of service study and developed new rates based on *pro forma* revenue
 11 requirements as developed and presented by Mr. St Cyr in his pre-filed testimony and cor12 responding schedules. My testimony and supporting schedules include a cost of service
 13 study that allocates the functional costs to various cost components, and then distributes
 14 those costs to customer classes and types of service. Finally, I utilized these data and devel15 oped new cost of service based rates and charges, along with corresponding customer im-

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pacts.

- 18 Q: What was the basis for your cost of service study?
- 19 A: In general, I followed the cost of service methodology as outlined in the guidance provided 20 in the most recent edition of the American Water Works Association's M1 Manual of Prac-21 tice. This is the most widely accepted and used cost allocation method used to calculate 22 water rates.

- Q: Will you summarize your findings and conclusions regarding HAWC's cost of service and proposed rates?
- 26 A: Yes.
- Based on the results of my cost of service study, there will not be an equal percentage
 or across-the-board change to all of HAWC's existing tariffs. Volumetric rates, fixed

charges, and fire protection charges are proposed to be adjusted by varying amounts to equitably recover the cost of service.

- HAWC is proposing to implement a two-tier inclining block volumetric rate structure of all of its single-family residential customers. The first tier cutoff is proposed to be established at a monthly amount of 4 hundred cubic feet (Ccf) in order to reflect an essential amount of water for a typical single-family residential home. HAWC's volumetric rate will increase for single-family residential customer's first tier from \$6.11 to \$6.83 per Ccf. All consumption above the 4 Ccf cutoff will increase from \$6.11 to \$10.24 per Ccf.
- HAWC is proposing to maintain a uniform volumetric rate for all other non-single-family residential customers. The uniform volumetric rate will increase from \$6.11 to \$9.31 per Ccf.
- The existing customer charge for a 5/8" customer, which comprise approximately 98% of HAWC's customers, will increase from \$10.00 per month to \$16.33 per month. All other meter sizes will increase at various percentage increases to coincide with cost of service. Please refer to my accompanying schedules for detail with regard to the rates for other meter sizes.
- Public fire protection charges, assessed per hydrant, are proposed to increase from \$200 to \$1,419 annually. Given that the current hydrant charge adequately reflects the readiness-to-service or availability of service aspect of a typical fire charge, HAWC's existing Annual Availability charge of \$2,000 is no longer required and is proposed to be removed from HAWC's tariff.
- Private fire protection charges will all decrease by varying percentages based on the size of the connection. Please refer to my accompanying schedules for more detail. The reason private fire protection is decreasing is because HAWC is proposing for the first time to assess private fire protection charges to homeowners with fire protection systems. This amounts to an additional 1,084 connections assessed a private fire protection charge.

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- 2 Q: Please describe the schedules included with your pre-filed direct testimony.
- 3 A: I have included 7 main schedules, several of which include supporting schedules. The schedules ules included in this filing are:
 - Schedule DF 1 This schedule presents the test year (2019) along with the
 adjustments that were used to derive the *pro forma* revenue requirements.
 Please refer to Mr. St Cyr's testimony and schedules for more detail on revenue requirements and adjustments.
 - Schedule DF 2 This schedule presents the units of service including the
 number of meters by size and billing frequency, the number of private and
 public fire services by size of connection, billable water consumption, and
 water demand and assumptions with regard to required flow during fire
 events. This schedule also presents meter and demand equivalents, which I
 will cover later in my testimony.
 - Schedule DF 3 This schedule presents the allocation of the *pro forma* revenue requirements, miscellaneous revenues, plant-in-service records, and depreciation to general water, fire protection, and customer related charges.
 These values are used in later schedules to derive the proposed rates.
 - Schedule DF 4 This schedule summarizes the allocation of total fire service to public and private service, and proposed fire protection calculations and charges. This schedule also presents the proposed customer charges and their derivation, and the proposed water volumetric charges and their derivation.
 - Schedule DF 5 presents a summary of the current rates and the proposed rates derived from the cost of service study.
 - Schedule DF 6 presents the impact of the proposed rates and charges on various types of customers. A typical HAWC customer uses approximately 5 Ccf per month.

Schedule DF 7 - contains the proof of revenues, showing the annual revenues under the existing and proposed rates. Due to the rates being rounded to the nearest penny, the proposed rates provide slightly different total revenues from those required.

5 Units of Service

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- 6 Q: Did you analyze water sales, numbers of meters and fire service accounts?
- 7 A: Yes. Schedule DF 2 presents the number of meters by size, the number of public fire hydrants and private fire services by size, and metered water use by class. 8

10 Q: You present several meter-related equivalents on Schedule DF 2. Please explain these.

For the purposes of allocating fixed service charges to meter sizes, I used actual consumption 11 equivalents. In other words, these equivalents are based on the actual average demand of the various meter sizes in HAWC's service area. For example, on average a customer with a 1" inch meter uses approximately 5 times the amount of water that a customer with a 5/8" meter uses.

To determine the appropriate fire protection charges I determined the potential water demand from hydrants and private fire services. The demand through a closed pipe under pressure is proportional to the diameter of the pipe to the 2.63 power (Hazen Williams formula for flow through a pipe under pressure). The flow is not proportional to the square of the diameter because of head (flow) losses against the pipe walls. Smaller pipes have more pipe wall per square foot of area. These equivalents were used to determine the relative cost-based charges for each pipe size.

Rate and Charge Calculations 24

- Q: Please describe what you did next. 25
- Once pro forma revenue requirements and the units of service had been established, I began 26 to functionalize and allocate the costs to types of service (water, fire protection, customer). 27

Please refer to Schedule DF 3 for presentation of the functionalization of revenue require-

ments. Ultimately said functionalized revenue requirements were then utilized to calculate

cost of service based rates. The first such assignment led to the derivation of the customer

4 charges.

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6 Q: What was the next cost of service element that you allocated?

7 A: I then allocated revenue requirements to customer related charges. In the case of these

charges, the revenue requirements were split into two components: (a) those costs related

to meters and service pipes (vary by the size of the meter and service) and (b) those costs

related to billing, meter reading, and collections (vary by the number of billings).

12 Q: Please explain the derivation of your proposed service charges.

13 A: For the metering component of the service charge, I calculated a cost per equivalent meter,

and then scaled this cost up by meter size based on the aforementioned meter equivalents.

I then calculated a per-bill charge for the billing component (same for all meter sizes) and

added that to each meter component.

18 Q: How did you then proceed with your cost of service and rate calculation?

A: For those revenue requirements allocated to general water, I simply divided into that amount the rate year billable units to arrive at a per-Ccf rate. I then calculated class-based rates in order to establish a two-tier inclining block rate structure for single-family residential customers and a uniform rate for non-residential customers. For the two-tier volumetric rate structure, I established a 4 Ccf cutoff to reflect an essential amount of water usage for a typical residential customer, and assigned a 1.5 times differential to the rate applied to consumption above this amount in order to reflect the additional cost of service and provide a conservation price signal. The non-residential volumetric rate was calculated to be equivalent to the system-wide per-Ccf rate.

1 Q: How did you then proceed with your cost of service and rate calculation?

2 A: I then moved to the derivation of fire protection charges.

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4 Q: Please explain how you calculated the proposed fire protection charges.

Because the costs associated with public fire hydrants should not be charged to private fire 5 services, I first removed the costs directly related to hydrants from the total fire service allo-6 cation. Based on the relative potential demands presented on Schedule DF 2, I split the 7 remaining fire service demand costs (net of hydrant expenses) to public and private fire ser-8 vice. In the case of the public fire service charges I added the allocated public fire service 9 10 costs to the direct hydrant expenses and divided by the total number of public fire hydrants in HAWC's system or arrive at an annual per hydrant charge. To derive the private fire service 11 charges, I simply determined the number of private fire service equivalents using the fire 12 demand factors described earlier in my testimony. This cost per equivalent was then applied 13 to the equivalency factors for each private fire service size to derive the fire service charge 14 for each size private fire service. 15

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17 Q: Have you provided a summary of the proposed rates and its impact on customers?

18 A: Yes. Schedule DF 5 presents HAWC's current rates compared to the proposed rates along
19 with the annual percentage change. Schedule DF 6 presents the impact of the proposed rates
20 to various customer types. Please note again that a typical HAWC customer uses approxi21 mately 5 Ccf per month.

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23 Q: Have you provided a revenue proof summary?

24 A: Yes. Schedule DF 7 presents HAWC's existing and projected revenue, by rate component.

25 Conclusion

26 Q: Does this conclude your testimony?

27 A: Yes, it does.